

# COVER SHEET

A S O 9 5 0 0 6 7 5 5

S.E.C. Registration Number

T R A N S P A C I F I C B R O A D B A N D G R O U P

I N T L . I N C .

(Company's Full Name)

B L D G 1 7 5 1 C H I C O S T R E E T C S E Z

A N G E L E S C I T Y , P A M P A N G A

(Business Address: No.Street City/Town/Province)

Paul B. Saria  
Contact Person

77170523  
Company Telephone Number

1 2    3 1  
Month    Day  
Fiscal Year

SEC Form I-ACGR (FY 2020)  
Integrated Annual Corporate Governance Report  
FORM TYPE

16-Oct  
Month    Day  
Annual Meeting

Secondary License Type, If Applicable

Central Receiving/Records Div/ CFD  
Dep.Requiring this Doc.

Amended Articles Number/Section

Total No.of Stockholders

Total Amount of Borrowings  
Domestic    Foreign

To be accomplished bt SEC Personnel concerned

LCU

Cashier

STAMPS

Remarks: pls.use black ink for scanning purposes.



**INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT**

|  | COMPLIANT/<br>NON-<br>COMPLIANT | ADDITIONAL INFORMATION  | EXPLANATION |
|--|---------------------------------|---|-------------|
| <b>The Board's Governance Responsibilities</b>   |                                 |   |             |
| <p><b>Principle 1:</b> The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.</p> |                                 |   |             |
| <b>Recommendation 1.1</b>  |                                 |   |             |
| <p>1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.</p>   | Compliant                       | <p>Provide information or link/reference to a document containing information on the following:</p>   |             |
| <p>2. Board has an appropriate mix of competence and expertise.</p>  | Compliant                       | <p>1. Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors</p>   |             |
| <p>3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.</p>  | Compliant                       | <p>2. Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance</p> <p>The Board is experienced and well-qualified for their respective positions. Their background, qualifications and appropriate mix can be found posted in the link:<br/> <a href="http://www.tbgi.net.ph/boardofdirectors.html">http://www.tbgi.net.ph/boardofdirectors.html</a><br/> <i>"Our Independent Director Mr. Simoun Ung has an extensive background in international business in the Asia Pacific, He is the President &amp; CEO of OmniPay,</i></p> |             |

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|   |                      | <p><i>Inc., the Philippine's leading issuer of prepaid payment cards and innovator for financial inclusion; He is also Vice Chairman of Bastion Payment Systems Corporation, which developed and launched the first proprietary payment gateway in the Philippines certified to Payment Card Industry standards."</i></p> <p>Qualification standards are based from Manual of Corporate Governance which can be viewed at <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> |  |
| <b>Recommendation 1.2</b>   |                      |   |  |
| <p>1. Board is composed of a majority of non-executive directors.</p> | <p>Non-Compliant</p> | <p>Identify or provide link/reference to a document identifying the directors and the type of their directorships</p>   | <p>Board composed of Executive director: 4<br/>Non executive director: 3</p> <p>Active board members are key to company's development.</p> <p>Please refer to Attached General Information Sheet as reference for directors and the type of their directorships.<br/><a href="http://www.tbgi.net.ph/general%20information/November%2025,%202020%20-%20General%20Information%20Sheet%202020.pdf">http://www.tbgi.net.ph/general%20information/November%2025,%202020%20-%20General%20Information%20Sheet%202020.pdf</a></p> |

### Recommendation 1.3

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| <p>1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.</p> | <p>Compliant</p> | <p>Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.</p> <p>Company's Board Charter can be found in<br/> <a href="http://www.tbgi.net.ph/boardcommittee.html">http://www.tbgi.net.ph/boardcommittee.html</a></p> <p>Please refer to Article 4 of TBGI Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> <p>Board of directors are briefed on corporate governance policies annually</p> |  |
| <p>2. Company has an orientation program for first time directors.</p>  | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.</p>  |  |
| <p>3. Company has relevant annual continuing training for all directors.</p>  | <p>Compliant</p> | <p>New directors are oriented to corporate governance policies immediately after appointment.</p> <p>Certifications of Attendance of Directors to show annual continuing training can</p>  |  |

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|   |           | <p>be viewed at<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9</a></p> <p>January 12 and 26, 2021<br/> As SEC-prescribed, 4 hour seminar focusing on New Code of Corporate Governance for Public Companies and Registered Issuers as well New Year SEC Updates, conducted by Center for Global Best Practices</p> <p><i>Previous Seminars:</i><br/> 2019<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=c0d04fdf3f181fce0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=c0d04fdf3f181fce0de8473cebbd6407</a><br/> 2018<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f76351bcd8dddb1043ca035510b6ec2b">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f76351bcd8dddb1043ca035510b6ec2b</a><br/> 2017<br/> <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=95094eac9635e0323318251c9257320d#sthash.DyIDfsg8.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=95094eac9635e0323318251c9257320d#sthash.DyIDfsg8.dpbs</a></p> <p>Tbgi has engaged SEC Accredited providers as early as 2015, as part of our annual training for directors.</p> |  |
| <b>Recommendation 1.4</b>                 |           |  |  |
| 1. Board has a policy on board diversity. | Compliant | Provide information on or link/reference to a document containing information  |  |

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|   |                  | <p>on the company's board diversity policy.</p> <p>Indicate gender composition of the board.</p> <p>The board has various experiences and background which contributes to company growth.</p> <p>Policy on board diversity :<br/> <a href="http://tbgi.net.ph/Adobe/Board%20Diversity%20Policy.pdf">http://tbgi.net.ph/Adobe/Board%20Diversity%20Policy.pdf</a><br/> Board is currently composed of all male directors and members, and welcome female potential nominees.</p>         |  |
| <b>Optional: Recommendation 1.4</b>   |                  |  |  |
| <p>1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to a document containing the company's policy and measurable objectives for implementing board diversity.</p> <p>Provide link or reference to a progress report in achieving its objectives.</p> <p>The Board approves resolution on company development and roadmap. Major resolution included:</p> <ol style="list-style-type: none"> <li>1) Establishment of Ka- Band Satellite service and</li> <li>2) Common tower project</li> </ol> |  |

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|  |               | Please refer to the Corporations' By-laws<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a>  |  |
| <b>Recommendation 1.5</b>  |               |   |  |
| 1. Board is assisted by a Corporate Secretary.                               | Compliant     | Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.<br><br>Atty Leonides Respicio is the Corporate Secretary. Please refer to <a href="http://www.tbgi.net.ph/boardofdirectors.html">http://www.tbgi.net.ph/boardofdirectors.html</a> under Management Team and executive officers.<br><br><i>Period Served - August 2018 to present</i><br><i>Atty. Respicio is a graduate of Bachelor of Laws in 1978 at the University of the Philippines, Diliman, Quezon City. At present, he is the corporate secretary and legal counsel of Test Consultants, Inc. from 2004-present; legal counsel of Padernal Construction Inc. (2010-present)</i><br><br>Qualifications, duties and standards were based from Manual of Corporate Governance<br><a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a> |  |
| 2. Corporate Secretary is a separate individual from the Compliance Officer. | Compliant     |   |  |
| 3. Corporate Secretary is not a member of the Board of Directors.            | Non-Compliant |   | The by-laws of the Corporation does not indicate that the Corporate Secretary cannot be a member of the Board.<br><br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br>However, the Nomination's Committee will strive to nominate a separate Corporate Secretary from the Compliance Officer in the future. |

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|   |           | TBGI Corporate Secretary is Atty Leonides Respicio; Compliance officer is Mr. Paul Saria   |  |
| 4. Corporate Secretary attends training/s on corporate governance.  | Compliant | <p>Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</p> <p>Copy of Certificate of Attendance of Corporate Secretary can be viewed at <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9</a></p> <p>Center for Global Best Practices is our SEC accredited training provider who conducts our exclusive Inhouse training which is at least 4 hours in duration, as SEC prescribed. The topic covered was on New Code of Corporate Governance for Public Companies and Registered Issuers as well New Year SEC Updates. More Corporate governance reports via <a href="http://tbgi.net.ph/annualcorporategovernancereport.html">http://tbgi.net.ph/annualcorporategovernancereport.html</a></p> |  |
| <b>Optional: Recommendation 1.5</b>   |           |  |  |
| 1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting. | Compliant | Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting  |  |

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|   |               | Notices are sent via email and coordinated via phone and sms on Directors availability  |  |
| <b>Recommendation 1.6</b>   |               |   |  |
| 1. Board is assisted by a Compliance Officer.   | Compliant     | Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.  |  |
| 2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation. | Compliant     |   |  |
| 3. Compliance Officer is not a member of the board.   | Non-Compliant | <p>The Board has appointed Mr. Paul Saria as Compliance Officer.</p> <p>Mr. Saria credentials can be found: <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> <p>The Compliance officer holds a senior rank in management and is the VP For operations of TBGI.</p> | <p>The by-laws of the Corporation do not require a separate Compliance Officer that is not part of the Board.</p> <p><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>Membership in board is necessary for immediate submission of reports on Annual Stockholders Meeting. However, the Nomination / Remuneration Committee will look into the matter.</p> |
| 4. Compliance Officer attends training/s on corporate governance.   | Compliant     | <p>Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</p> <p>Copy of Certificate of Attendance of</p>  |  |

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|  |  | <p>Training can be found at <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=0aa94e9f130064495d542af6f1e997b9</a></p> <p>Center for Global Best Practices is our SEC accredited training provider who conducts our exclusive In-house training which is at least 4 hours in duration, as SEC prescribed. The topic covered was on New Code of Corporate Governance for Public Companies and Registered Issuers as well New Year SEC Updates.</p> |  |
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**Principle 2:** The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

**Recommendation 2.1**

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| <p>1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.</p> | <p>Compliant</p> | <p>Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)</p> <p>Attendance of Directors to Meetings<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9</a></p> <p>Please also refer to various board actions taken from the Company's website (Sec Form 17C)</p> |  |
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|   |           | <a href="http://tbgi.net.ph/SECfilings.html">http://tbgi.net.ph/SECfilings.html</a><br>Manual of Corporate Governance which can be viewed at <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a>   |  |
| <b>Recommendation 2.2</b>   |           |  |  |
| 1. Board oversees the development, review and approval of the company's business objectives and strategy. | Compliant | Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)  |  |
| 2. Board oversees and monitors the implementation of the company's business objectives and strategy.      | Compliant | Indicate frequency of review of business objectives and strategy<br><br>Board Meeting on appointment of company officers<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407</a><br>Board meeting on approval of FS<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=284161a0f7ba09ef0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=284161a0f7ba09ef0de8473cebbd6407</a><br><br>Board meeting on approval of IACGR<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=6884e1f87f642cbe0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=6884e1f87f642cbe0de8473cebbd6407</a><br>Review of objectives & strategies done simultaneous during board & stockholders annual meeting |  |

| Supplement to Recommendation 2.2   |           |  |  |
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| 1. Board has a clearly defined and updated vision, mission and core values.  | Compliant | <p>Indicate or provide link/reference to a document containing the company's vision, mission and core values.</p> <p>Indicate frequency of review of the vision, mission and core values.</p> <p>The corporate vision mission and cores value can viewed at <a href="http://tbgi.net.ph/mission,visionandvalues.html">http://tbgi.net.ph/mission,visionandvalues.html</a></p> <p>Review of vision, mission and core values are reviewed on a yearly basis, or as needed.</p> |  |
| 2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture. | Compliant | <p>Provide information on or link/reference to a document containing information on the strategy execution process.</p> <p>Corporate strategy execution process is indicated by the Board resolutions, authorizations, transactions, etc.</p> <p>For reference, the company's strategy execution process can be viewed at <a href="http://tbgi.net.ph/Adobe/TBGI%20STRATEGY%20EXECUTION.pdf">http://tbgi.net.ph/Adobe/TBGI%20STRATEGY%20EXECUTION.pdf</a></p>                |  |
| Recommendation 2.3   |           |  |  |
| 1. Board is headed by a competent and qualified Chairperson.   | Compliant | Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications  |  |

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|  |           | The Chairperson is Mr. Arsenio Ng who is highly competent and well-qualified. His qualifications can be viewed at <a href="http://www.tbgi.net.ph/boardofdirectors.html">http://www.tbgi.net.ph/boardofdirectors.html</a>   |  |
| <b>Recommendation 2.4</b>  |           |   |  |
| 1. Board ensures and adopts an effective succession planning program for directors, key officers and management. | Compliant | Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its implementation   |  |
| 2. Board adopts a policy on the retirement for directors and key officers.                                       | Compliant | <p>Succession Planning Policies and Programs can be viewed at <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a> and Copy of Manual of Corporate Governance is also disclosed at <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs</a></p> <p>Policy on the retirement for directors and key officers can be viewed at <a href="http://tbgi.net.ph/Adobe/RETIREMENT%20POLICY%20TBGI.pdf">http://tbgi.net.ph/Adobe/RETIREMENT%20POLICY%20TBGI.pdf</a><br/>Also refer to Manual of Corporate Governance for more information <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs</a></p> |  |
| <b>Recommendation 2.5</b>  |           |   |  |

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| 1. Board aligns the remuneration of key officers and board members with long-term interests of the company. | Compliant | Provide information on or link/reference to a document containing information on the company's remuneration policy and its implementation, including the relationship between remuneration and performance.  |  |
| 2. Board adopts a policy specifying the relationship between remuneration and performance.                  | Compliant |  |  |
| 3. Directors do not participate in discussions or deliberations involving his/her own remuneration.         | Compliant | <p>The Remuneration Committee has overall responsibility for evaluation and review of Company's plans, policies and program for executive officers. Please refer to <a href="http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf</a> and see Manual of Corporate Governance <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs</a></p> <p>See Manual of Corporate Governance <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.SRncuVG5.dpbs</a></p> |  |
| <b>Optional: Recommendation 2.5</b>   |           |  |  |
| 1. Board approves the remuneration of senior executives.  | Compliant | <p>Provide proof of board approval</p> <p>Please refer to the Company's Information Statement, ITEM 6 page 9, Compensation of Executive Officers <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p>   |  |

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| <p>2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.</p> <p>Please refer to the Company's Information Statement, ITEM 6 page 9, Compensation of Executive Officers <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p>   |  |
| <p><b>Recommendation 2.6</b></p>   |                  |   |  |
| <p>1. Board has a formal and transparent board nomination and election policy.</p>   | <p>Compliant</p> | <p>Provide information or reference to a document containing information on the company's nomination and election policy and process and its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from shareholders.</p> <p>Provide proof if minority shareholders have a right to nominate candidates to the board</p> <p>Provide information if there was an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.</p> |  |
| <p>2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.</p>   | <p>Compliant</p> |   |  |
| <p>3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.</p>   | <p>Compliant</p> |   |  |
| <p>4. Board nomination and election policy includes how the board shortlists candidates.</p>   | <p>Compliant</p> |   |  |
| <p>5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in</p>   | <p>Compliant</p> |   |  |

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| the nomination, election or replacement of a director.   |               | Based on the Nomination Committee guidelines as per the by-laws.  |  |
| 6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.                                 | Compliant     | <p><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>Please also refer to the company's nomination and election policy and process which includes membership and qualifications, shortlisting et al via <a href="http://tbgi.net.ph/Adobe/TBGI%20Nomination%20Committee%20Charter.pdf">http://tbgi.net.ph/Adobe/TBGI%20Nomination%20Committee%20Charter.pdf</a></p> <p>Manual of Corporate Governance can also be viewed at <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Committee Charter formed: <a href="http://tbgi.net.ph/Adobe/TBGI%20Nomination%20Committee%20Charter.pdf">http://tbgi.net.ph/Adobe/TBGI%20Nomination%20Committee%20Charter.pdf</a></p> <p>Please refer to the Company's By-laws Article 3 on qualification of directors. <a href="http://www.tbgi.net.ph/Adobe/attach/TBGI%20Amended%20By-Laws.pdf">http://www.tbgi.net.ph/Adobe/attach/TBGI%20Amended%20By-Laws.pdf</a></p> |  |
| <b>Optional: Recommendation to 2.6</b>   |               |   |  |
| 1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when | Non-Compliant | Identify the professional search firm used or other external sources of candidates  | Company shall consider this option in the future |

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| searching for candidates to the board of directors.  |           |  |  |
| <b>Recommendation 2.7</b>  |           |  |  |
| 1. Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions. | Compliant | Provide information on or reference to a document containing the company's policy on related party transaction, including policy on review and approval of significant RPTs  |  |
| 2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.  | Compliant | Identify transactions that were approved pursuant to the policy.<br><br>For the Group-wide policy<br><a href="http://www.tbgi.net.ph/Adobe/TBGI%20GROUPWIDE%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20GROUPWIDE%20POLICY.pdf</a>   |  |
| 3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.   | Compliant | For the Related Party Transaction Policy refer to<br><a href="http://www.tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a><br><br>Based on Audit Committee Charter<br><a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a><br><br>Manual of Corporate Governance can also be viewed at<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a> |  |
| <b>Supplement to Recommendations 2.7</b>   |           |  |  |

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| <p>1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.</p> | <p>Compliant</p> | <p>Provide information on a materiality threshold for RPT disclosure and approval, if any.</p> <p>Provide information on RPT categories</p> <p>Related Party Transaction Policy refer to <a href="http://www.tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a></p> <p>See section 6.1 Audit Committee of Manual of Corporate Governance <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Annual Report <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> |  |
| <p>2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.</p>   | <p>Compliant</p> | <p>Provide information on voting system, if any.</p> <p>See article 11 , page 20 <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Voting system is also provided in the Bylaws of the Corporation and 20-IS. <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p>   |  |
| <p><b>Recommendation 2.8</b></p>   |                  |  |  |

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| <p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>   | <p>Compliant</p> | <p>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</p> <p>Identity the Management team appointed</p> <p>Manual of Corporate Governance can be viewed at<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/> for management team, please refer to the Committees formed<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p> |  |
| <p>2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p> | <p>Compliant</p> | <p>Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.</p> <p>Provide information on the assessment process and indicate frequency of assessment of performance.</p> <p>Based on Remuneration Committee guideline per by laws<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br/> Based on Manual of Corporate Governance</p>   |  |

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|  |           | <a href="http://tbgi.net.ph/Adobe/Revised%20M anual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20M anual%20on%20Corporate%20Governance%202017.pdf</a><br>Assessment annually or as needed   |  |
| <b>Recommendation 2.9</b>  |           |   |  |
| 1. Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management. | Compliant | Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel.<br><br>Based on Remuneration Committee<br><a href="http://tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf">http://tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf</a><br>guideline per by laws and AOI<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a>            |  |
| 2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.  | Compliant | <a href="http://tbgi.net.ph/articleofincorporation.html">http://tbgi.net.ph/articleofincorporation.html</a><br>Board Committee Charters<br><a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br><br>Based on Remuneration Committee guideline Per By laws<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br><br><a href="http://tbgi.net.ph/articleofincorporation.html">http://tbgi.net.ph/articleofincorporation.html</a> |  |
| <b>Recommendation 2.10</b>   |           |   |  |

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| 1. Board oversees that an appropriate internal control system is in place.   | Compliant | Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system  |  |
| 2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.                            | Compliant | See attached internal control system<br><a href="http://tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf">http://tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf</a><br>Copy of Manual of Corporate Governance attached<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a> |  |
| 3. Board approves the Internal Audit Charter.  | Compliant | Provide reference or link to the company's Internal Audit Charter<br><br>Based on Audit Committee Charter<br><a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20CHARTER%20(1).pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20CHARTER%20(1).pdf</a>  |  |
| <b>Recommendation 2.11</b>   |           |   |  |
| 1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.             | Compliant | Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.   |  |
| 2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies. | Compliant | Provide proof of effectiveness of risk management strategies, if any.   |  |

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|  |           | <p>Please refer to Enterprise Risk Management for more details<br/> <a href="http://tbgi.net.ph/enterpriseriskmanagement.html">http://tbgi.net.ph/enterpriseriskmanagement.html</a></p> <p>CEO as CRO updated daily of global events. Policies such as Internal Control in place. Please see complete list of available management mechanisms in the form of policies via<br/> <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a></p>   |  |
| <b>Recommendation 2.12</b>   |           |  |  |
| 1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role. | Compliant | <p>Provide link to the company's website where the Board Charter is disclosed.</p> <p>As based on the By-laws of the Corporation, which includes various Committee charter.<br/> By laws<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>For Board Charter, Please refer to<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p> |  |
| 2. Board Charter serves as a guide to the directors in the performance of their functions.   | Compliant |  |  |
| 3. Board Charter is publicly available and posted on the company's website.  | Compliant |  |  |
| <b>Additional Recommendation to Principle 2</b>  |           |  |  |
| 1. Board has a clear insider trading policy.   | Compliant | <p>Provide information on or link/reference to a document showing company's insider trading policy.</p> <p>Insider Trading Policy<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20Insider%20Trading%20Policy.pdf">http://tbgi.net.ph/Adobe/TBGI%20Insider%20Trading%20Policy.pdf</a></p>   |  |

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| <b>Optional: Principle 2</b>  |           |  |  |
| 1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.   | Compliant | Provide information on or link/reference to a document showing company's policy on granting loans to directors, if any.<br><br>Directors requiring loans are always referred to partner banks.             |  |
| 2. Company discloses the types of decision requiring board of directors' approval.  | Compliant | Indicate the types of decision requiring board of directors' approval and where there are disclosed.<br><br>Please refer to company website <a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a>          |  |
| <b>Principle 3:</b> Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter. |           |  |  |
| <b>Recommendation 3.1</b>   |           |  |  |
| 1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.   | Compliant | Provide information or link/reference to a document containing information on all the board committees established by the company.   |  |
| <b>Recommendation 3.2</b>   |           |  |  |
| 1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.  | Compliant | Provide information or link/reference to a document containing information on the Audit Committee, including its functions.<br><br>Indicate if it is the Audit Committee's responsibility to recommend the |  |

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|   |           | <p>appointment and removal of the company's external auditor.</p> <p>Information on audit committee<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a><br/> other committees<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br/> Based on the By-laws of the Corporation<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>AOI<br/> <a href="http://tbgi.net.ph/articleofincorporation.html">http://tbgi.net.ph/articleofincorporation.html</a></p> <p>More information on members of Audit Committee can be viewed at<br/> <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> <p>Yes, it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor, for board approval</p> |  |
| 2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of | Compliant | Provide information or link/reference to a document containing information on the members of the Audit Committee,   |  |

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| <p>whom, including the Chairman is independent.</p>   |                      | <p>including their qualifications and type of directorship.</p> <p>information on members of Audit Committee and their qualifications can be viewed at <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p>  |   |
| <p>3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.</p> | <p>Compliant</p>     | <p>Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.</p> <p>information on members of Audit Committee and their qualifications can be viewed at <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> |   |
| <p>4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.</p>   | <p>Non-compliant</p> | <p>Provide information or link/reference to a document containing information on the Chairman of the Audit Committee</p>  | <p>details of Mr. Kenneth Co at <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> <p>The by-laws of the Corporation does not indicate that the Chairman of the Audit Committee cannot be the Chairman of any other committee</p> <p><a href="http://tbgi.net.ph/Adobe/attach/1-">http://tbgi.net.ph/Adobe/attach/1-</a></p> |

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| <b>Supplement to Recommendation 3.2</b>   |           |  |   |
| 1. Audit Committee approves all non-audit services conducted by the external auditor.   | Compliant | Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor.<br><br>audit - annual report<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a><br><br>Based on the Audit Committee<br><a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a> |   |
| 2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present. | Compliant | Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.<br><br>audit - annual report<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a><br><br>Based on Audit Committee Charter   |   |

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|  |               | <a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a><br>certification<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9</a>   |   |
| <b>Optional: Recommendation 3.2</b>  |               |   |   |
| 1. Audit Committee meet at least four times during the year.                     | Non Compliant | Indicate the number of Audit Committee meetings during the year and provide proof   | Audit Committee meet on financial sensitive issues especially on audited Financial Statements approval and recommendation for approval to the Board |
| 2. Audit Committee approves the appointment and removal of the internal auditor. | Compliant     | Provide proof that the Audit Committee approved the appointment and removal of the internal auditor.<br><br>Audit Committee<br><a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a><br><br>Results of ASM<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407</a> |   |
| <b>Recommendation 3.3</b>  |               |   |   |
| 1. Board establishes a Corporate Governance Committee tasked to assist           | Compliant     | Provide information or reference to a document containing information on  |   |

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| <p>the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.</p> |                      | <p>the Corporate Governance Committee, including its functions</p> <p>Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable.</p> <p>*committees are unified as necessary and appropriate</p> <p>"The Nomination Committee can also serve as the Corporate Governance Committee to assist the Board in the performance of its corporate governance responsibilities." , based on Manual of Corporate Governance <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Functions of the committee can be found on section 6.2 page 16 and 17.</p> <p>Corporate Governance Committee <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p> <p>Board of Director's Charter and Corporate Governance Guidelines <a href="http://tbgi.net.ph/Adobe/tbgi%20charter%20and%20corporate%20%20governance.pdf">http://tbgi.net.ph/Adobe/tbgi%20charter%20and%20corporate%20%20governance.pdf</a></p> |   |
| <p>2. Corporate Governance Committee is composed of at least three members, all</p>   | <p>non compliant</p> | <p>Provide information or link/reference to a document containing information on the members of the Corporate</p>   | <p>"The Nomination Committee can also serve as the Corporate Governance</p> |

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| <p>of whom should be independent directors.</p> |  | <p>Governance Committee, including their qualifications and type of directorship.</p> <p>Copy of Manual of Corporate Governance attached<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/> Corporate Governance Committee<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p> | <p>Committee to assist the Board in the performance of its corporate governance responsibilities." , based on Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Mr. Oscar Mapua, Jr. acts as Chairman and is an Independent director while Hilario Ng and Paul Saria are not independent directors.</p> <p>For proper check and balance, though not part of the Nomination Committee, Mr. Kenneth Co (Independent director) is also made aware of corporate governance matters.</p> <p>Company will work to establish a Corporate Governance committee in the next ASM</p> <p>Profile of directors<br/> <a href="http://www.tbgi.net.ph/boardofdirectors.html">http://www.tbgi.net.ph/boardofdirectors.html</a></p> <p>See By Laws</p> |
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| 3. Chairman of the Corporate Governance Committee is an independent director.  | Compliant     | Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.<br><br>Corporate Governance Committee<br><a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br>profile<br><a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a> |  |
| <b>Optional: Recommendation 3.3.</b>   |               |  |  |
| 1. Corporate Governance Committee meet at least twice during the year.   | Compliant     | Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.<br><br>CG Committee communicates on a regular basis and monitors disclosure requirements and reports.   |  |
| <b>Recommendation 3.4</b>  |               |  |  |
| 1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness. | Non-Compliant | Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions   | The Audit committee assumes the responsibilities of BROC. Based on Manual of Corporate Governance<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corpo">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corpo</a> |

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|   |                  |   | <p><a href="#">rate%20Governance%202017.pdf</a><br/>         (section 6.1 item M, page 15)<br/>         "In case the company does not have a Board Risk Oversight Committee and/or Related Party Transactions Committee, performs the functions of said committees as provided under Recommendations 3.4 and 3.5 (SEC Memorandum Circular No. 19, series of 2016)."<br/>         ByLaws<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> |
| <p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p> | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship</p> <p>Copy of Manual of Corporate Governance attached<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/>         The Audit committee assumes the responsibilities of BROC. Info of their qualifications</p> |  |

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|   |               | <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a>  |  |
| 3. The Chairman of the BROCC is not the Chairman of the Board or of any other committee.                        | Non-Compliant | Provide information or link/reference to a document containing information on the Chairman of the BROCC  | The Audit committee assumes the responsibilities of BROCC. Based on Manual of Corporate Governance (section 6.1 item M, page 15) "In case the company does not have a Board Risk Oversight Committee and/or Related Party Transactions Committee, performs the functions of said committees as provided under Recommendations 3.4 and 3.5 (SEC Memorandum Circular No. 19, series of 2016)." ByLaws<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a> |
| 4. At least one member of the BROCC has relevant thorough knowledge and experience on risk and risk management. | Compliant     | Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROCC.<br><br>Our CEO Mr. Arsenio Ng and VP Mr. Paul Saria as members are updated daily of global events.<br><a href="http://www.tbgi.net.ph/boardofdirectors.html">http://www.tbgi.net.ph/boardofdirectors.html</a> |  |

**Recommendation 3.5**

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| <p>1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.</p> | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</p> <p>Refer to the Related Party Transaction Policy<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a><br/>           Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p>   |  |
| <p>2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.</p>                        | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.</p> <p>Refer to the RPT Policy<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a><br/>           For information about the RPT Committee and qualifications, please refer to<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br/> <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> |  |

**Recommendation 3.6**

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| <p>1. All established committees have a Committee Charter stating in plain terms</p> | <p>Compliant</p> | <p>Provide information on or link/reference to the company's committee charters,</p> |  |
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| their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information. |           | containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.   |  |
| 2. Committee Charters provide standards for evaluating the performance of the Committees.                                    | Compliant | Committee Charters and their respective purposes can be found at <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br><br>pls also refer to Corporate Manual link <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a> |  |
| 3. Committee Charters were fully disclosed on the company's website.   | Compliant | Provide link to company's website where the Committee Charters are disclosed.<br><br>Link to Company's website on Committee Charters<br><a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a>   |  |

**Principle 4:** To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

**Recommendation 4.1**

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| 1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing | Compliant | Provide information or link/reference to a document containing information on the process and procedure for tele/videoconferencing board and/or committee meetings. |  |
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| <p>conducted in accordance with the rules and regulations of the Commission.</p>   |                  | <p>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.</p> <p>For processes/ procedures, Copy of Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/> By-laws of the Corporation<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br/> Please refer to Certification on Attendance of Board Meetings<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9</a></p> |  |
| <p>2. The directors review meeting materials for all Board and Committee meetings.</p>   | <p>Compliant</p> | <p>yes</p>  |  |
| <p>3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</p> | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors</p> <p>results<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407</a></p>  |  |

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|  |           | Copy of Manual of Corporate Governance attached<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a>   |  |
| <b>Recommendation 4.2</b>  |           |  |  |
| 1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company. | Compliant | <p>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</p> <p>Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies</p> <p>Copy of Manual of Corporate Governance attached<br/><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/>more Info via Information Statement<br/><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p> <p>Info on non-executive directors<br/><a href="http://tbgi.net.ph/boardofdirectors.htm">http://tbgi.net.ph/boardofdirectors.htm</a></p> |  |
| <b>Recommendation 4.3</b>  |           |  |  |
| 1. The directors notify the company's board before accepting a directorship in another company.  | Compliant | Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.  |  |

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|  |           | <p>Notice of ASM<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473ceb6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473ceb6407</a></p> <p>Definitive<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=d3a09e24b29b2621efdc15ec263a54d">https://edge.pse.com.ph/openDiscViewer.do?edge_no=d3a09e24b29b2621efdc15ec263a54d</a></p> <p>Copy of Manual of Corporate Governance attached<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> |  |
| <b>Optional: Principle 4</b>   |           |  |  |
| 1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group. | Compliant | By-laws does not restrict directors to serve more than 2 boards of listed companies.   |  |
| 2. Company schedules board of directors' meetings before the start of the financial year.                                    | Compliant | Please refer to Certification on Attendance of Board Meetings<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9</a>   |  |
| 3. Board of directors meet at least six times during the year.   | Compliant | Indicate the number of board meetings during the year and provide proof<br><br>Total of 7 board meetings<br><a href="https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=269">https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=269</a>  |  |

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| 4. Company requires as minimum quorum of at least 2/3 for board decisions. | Compliant | Indicate the required minimum quorum for board decisions<br><br>5 out of 7 directors are required to establish a quorum |  |
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**Principle 5:** The board should endeavor to exercise an objective and independent judgment on all corporate affairs

**Recommendation 5.1**

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| 1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher. | Compliant | Provide information or link/reference to a document containing information on the number of independent directors in the board<br><br>As per by-laws minimum requirement is 20% of board composition<br><br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br>Organizational Meeting of BOD<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=1213f0b45a6703240de8473cebbd6407</a> |  |
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**Recommendation 5.2**

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| 1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions. | Compliant | Provide information or link/reference to a document containing information on the qualifications of the independent directors.<br><br>Qualifications can be viewed at <a href="http://tbgi.net.ph/boardofdirectors.htm">http://tbgi.net.ph/boardofdirectors.htm</a> |  |
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|  |           | By-laws of the Corporation<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a>  |  |
| <b>Supplement to Recommendation 5.2</b>  |           |  |  |
| 1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently. | Compliant | Provide link/reference to a document containing information that directors are not constrained to vote independently.<br><br>By-laws of the Corporation<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a>   |  |
| <b>Recommendation 5.3</b>  |           |  |  |
| 1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).   | Compliant | Provide information or link/reference to a document showing the years IDs have served as such.<br><br>For tenor of service,<br><a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a><br>By-laws of the Corporation or the Corporation Code<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br><br>Kindly refer to Definitive (page 8) on term limits of independent directors of the Corporation<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a> |  |

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| <p>2. The company bars an independent director from serving in such capacity after the term limit of nine years.</p>   | <p>Compliant</p>     | <p>Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director</p> <p>Kindly refer to Definitive (page 8) on term limits of independent directors of the Corporation<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473ceb6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473ceb6407</a></p>  |  |
| <p>3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</p> | <p>Compliant</p>     | <p>Provide reference to the meritorious justification and proof of shareholders' approval during the annual shareholders' meeting.</p> <p>ASM<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473ceb6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473ceb6407</a></p> <p>Kindly refer to Definitive (page 8) on term limits of independent directors of the Corporation<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473ceb6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473ceb6407</a></p> |  |
| <p><b>Recommendation 5.4</b></p>   |                      |   |  |
| <p>1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.</p>   | <p>Non compliant</p> | <p>Identify the company's Chairman of the Board and Chief Executive Officer</p>   | <p>Mr. Arsenio Ng is the Chairman of the Board and CEO. Proper checks and balances are done to ensure that the Board gets the benefit of independent views and perspectives.</p> |

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| <p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p>                                       | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.</p> <p>Identify the relationship of Chairman and CEO.</p> <p>Please refer to article IV of By-laws of the Corporation or the Corporation Code<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br/> Manual of Corporate Governance can be viewed at<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br/> Chairman and CEO are unified.</p> |  |
| <b>Recommendation 5.5</b>  |                  |   |  |
| <p>1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.</p> | <p>Compliant</p> | <p>Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any. Indicate if Chairman is independent.</p> <p>See By-laws of the Corporation and the Corporation Code<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p>   |  |

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|  |           | <p><a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a></p> <p>Manual<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Chairman is not independent director. Lead independent director is assumed by Mr. Kenneth Co, audit committee</p>  |  |
| <b>Recommendation 5.6</b>  |           |   |  |
| 1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction. | Compliant | <p>Provide proof of abstention, if this was the case</p> <p>For Year 2020, there were no directors that has material interest in any transaction.</p> <p>By-laws of the Corporation or the Corporation Code<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p><a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a></p> |  |
| <b>Recommendation 5.7</b>  |           |   |  |
| 1. The non-executive directors (NEDs) have separate periodic meetings with the   | Compliant | Provide proof and details of said meeting, if any.  |  |

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| external auditor and heads of the internal audit, compliance and risk functions, without any executive present.  |               | Provide information on the frequency and attendees of meetings.  |                   |
| 2. The meetings are chaired by the lead independent director.  | Compliant     | Meetings are conducted as called for.<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f62d8f180a2a51af5d542af6f1e997b9</a><br><br><a href="http://tbgi.net.ph/enterpriseriskmanagement.html">http://tbgi.net.ph/enterpriseriskmanagement.html</a><br><br>Based on Audit Committee Charter<br><a href="http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a> |                   |
| <b>Optional: Principle 5</b>   |               |  |                   |
| 1. None of the directors is a former CEO of the company in the past 2 years.   | Non-Compliant | Provide name/s of company CEO for the past 2 years   | Mr. Arsenio T. Ng |
| <b>Principle 6:</b> The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies. |               |  |                   |
| <b>Recommendation 6.1</b>  |               |  |                   |
| 1. Board conducts an annual self-assessment of its performance as a whole.   | Compliant     | Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees   |                   |
| 2. The Chairman conducts a self-assessment of his performance.   | Compliant     | Self Assessment are conducted and discussed during year-end meetings or after the corporate governance seminar   |                   |
| 3. The individual members conduct a self-assessment of their performance.  | Compliant     |  |                   |

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| 4. Each committee conducts a self-assessment of its performance.   | Compliant     | <p>Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> <p>Self assessment<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p>  |   |
| 5. Every three years, the assessments are supported by an external facilitator.  | Non-Compliant | Identify the external facilitator and provide proof of use of an external facilitator.  | The services of an external facilitator procured only when required or proposed by Board Committees |
| <b>Recommendation 6.2</b>  |               |   |   |
| 1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees. | Compliant     | Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including a feedback mechanism from shareholders   |   |
| 2. The system allows for a feedback mechanism from the shareholders.   | Compliant     | <p>Company is guided by Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> <p>feedback mechanism from various shareholders can also be posted in tbgi website <a href="http://www.tbgi.net.ph/">http://www.tbgi.net.ph/</a></p> <p>Various Policies and Code of Business</p> |   |

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|  |                  | <p>Conduct<br/> <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/> <a href="http://tbgi.net.ph/codeofbusinessconducts.html">http://tbgi.net.ph/codeofbusinessconducts.html</a></p>   |  |
| <p><b>Principle 7:</b> Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.</p>   |                  |  |  |
| <p><b>Recommendation 7.1</b></p>   |                  |  |  |
| <p>1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to the company's Code of Business Conduct and Ethics.</p> <p>Code of Business Conduct and Ethics is available at<br/> <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> <p>TBGI Website<br/> <a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a></p> |  |
| <p>2. The Code is properly disseminated to the Board, senior management and employees.</p>   | <p>Compliant</p> | <p>Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees.</p> <p>The Code is posted in website to ensure all stakeholders are informed. Proper reminders are also done during corporate governance seminars and new members are also briefed about the code.</p>   |  |
| <p>3. The Code is disclosed and made available to the public through the company website.</p>  | <p>Compliant</p> | <p>Provide a link to the company's website where the Code of Business Conduct and Ethics is posted/ disclosed.</p>   |  |

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|  |           | Code of Business Conduct and Ethics is available at<br><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a><br><br>TBGI Website<br><a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a>  |  |
| <b>Supplement to Recommendation 7.1</b>  |           |  |  |
| 1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes. | Compliant | Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery<br><br>For reference, pls see various company policies which can be viewed at<br><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a> and Code of Business Conduct<br><a href="http://tbgi.net.ph/codeofbusinessconducts.html">http://tbgi.net.ph/codeofbusinessconducts.html</a> |  |
| <b>Recommendation 7.2</b>  |           |  |  |
| 1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.                | Compliant | Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.   |  |
| 2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.                              | Compliant | Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.<br><br>All Company employees are required to comply with the Code of Business   |  |

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|  |  | <p>Conduct and Ethics. There is no excuse as it is posted in company website.<br/> <a href="http://tbgi.net.ph/codeofbusinessconducts.html">http://tbgi.net.ph/codeofbusinessconducts.html</a></p> <p><b>The Company maintains NTC required Service Level Agreements</b></p> <p>The Human Resources Departments oversees the implementation and monitoring of the Code of Business Conduct and Ethics. The Board Committees are also in place to assist.<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p> <p>For fact finding purposes, Internal Audit can take charge.</p> |  |
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**Disclosure and Transparency**

**Principle 8:** The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

**Recommendation 8.1**

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| <p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders</p> <p>The Company is guided by the Disclosure rules of the SEC as well as the Manual of Corporate Governance<br/> <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> |  |
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|   |           | <a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a><br><br><a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a>  |  |
| <b>Supplement to Recommendations 8.1</b>  |           |   |  |
| <p>1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.</p> | Compliant | <p>Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.</p> <p>Company follows what is required by the Corporation Code and publish consolidated FS within ninety days from the end of the fiscal year, while interim reports are published within forty-five days from the end of the reporting period. In case there are unforeseen delays, we file a notice with SEC/PSE.</p> <p><a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-</a></p> |  |

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|   |           | <a href="#">2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a>   |  |
| 2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company. | Compliant | <p>Provide link or reference to the company's annual report where the following are disclosed:</p> <ol style="list-style-type: none"> <li>1. principal risks to minority shareholders associated with the identity of the company's controlling shareholders;</li> <li>2. cross-holdings among company affiliates; and</li> <li>3. any imbalances between the controlling shareholders' voting power and overall equity position in the company.</li> </ol> <p>See Annual Report, Item 5 and 6<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> |  |
| <b>Recommendation 8.2</b>   |           |   |  |
| 1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.  | Compliant | Provide information on or link/reference to the company's policy requiring directors and officers to disclose their dealings in the company's share.  |  |
| 2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.   | Compliant | Indicate actual dealings of directors involving the corporation's shares including their nature, number/percentage and date of transaction.   |  |

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|  |                  | <p>Board of Directors are constantly reminded to disclose/report to the company any dealings in the company's shares within three business days.<br/> <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/> The Board members are also reminded during the Annual Corporate Governance Seminar</p> <p>Changes in Unipage Management Beneficial Ownership disclosed<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=7d02fd16873bed690de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=7d02fd16873bed690de8473cebbd6407</a></p> <p>page23 of manual<br/> <a href="http://tbgi.net.ph/Adobe/Revised%20annual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20annual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Refer to Insider Training Policy<br/> <a href="http://www.tbgi.net.ph/Adobe/TBGI%20Insider%20Trading%20Policy.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20Insider%20Trading%20Policy.pdf</a></p> |  |
| <b>Supplement to Recommendation 8.2</b>  |                  |  |  |
| <p>1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</p> | <p>Compliant</p> | <p>Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.</p> <p>Provide link or reference to the company's Conglomerate Map.</p>  |  |

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|   |                  | <p>Please refer to Information Statement<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebba6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebba6407</a></p> <p>Top 100 Shareholders<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=d4c185166260f8850de8473cebba6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=d4c185166260f8850de8473cebba6407</a></p> <p>Statement of Changes in Beneficial Ownership of Unipage Management<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=f987bdcdf96e16e50de8473cebba6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=f987bdcdf96e16e50de8473cebba6407</a></p> <p>Link to conglomerate map<br/> <a href="http://tbgi.net.ph/conglomeratemap.html">http://tbgi.net.ph/conglomeratemap.html</a></p> |  |
| <b>Recommendation 8.3</b>   |                  |  |  |
| <p>1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> | <p>Compliant</p> | <p>Provide link or reference to the directors' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</p> <p>Please refer to Information Statement for details on qualification and ownership (item 4 to item6)</p>  |  |

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|   |                  | <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p> <p>Information also available at <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a> for academic qualifications and relevant trainings.</p> <p>Annual report<br/><a href="http://tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf">http://tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf</a></p>  |  |
| <p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> | <p>Compliant</p> | <p>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</p> <p>Please refer to Information Statement for details on qualification and ownership (item 4 to item6)<br/><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p> <p>Information also available at <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a> for academic qualifications and relevant trainings.</p> |  |

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|   |           | Annual report<br><a href="http://tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf">http://tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf</a>   |  |
| <b>Recommendation 8.4</b>   |           |  |  |
| 1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.     | Compliant | <p>Disclose or provide link/reference to the company policy and practice for setting board remuneration</p> <p>Based on tbgi By-laws and manual<br/><a href="http://www.tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://www.tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>Remuneration Charter<br/><a href="http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf</a></p> <p><a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p> |  |
| 2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same. | Compliant | <p>Disclose or provide link/reference to the company policy and practice for determining executive remuneration</p> <p>Based on Remuneration Committee Charter and manual<br/><a href="http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20Executive%20Compensation%20Committee%20Charter.pdf</a></p>  |  |

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|   |           | <a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a>   |  |
| 3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.  | Compliant | <p>Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.</p> <p>Based on Disclosure rules of the SEC, see item 10 of annual report<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p>  |  |
| <b>Recommendation 8.5</b>   |           |   |  |
| 1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance. | Compliant | <p>Disclose or provide reference/link to company's RPT policies</p> <p>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</p> <p>Related Party Transaction Policy<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a></p> <p><a href="http://www.tbgi.net.ph/Adobe/itp/TBGI%20AUDIT%20CHARTER.pdf">http://www.tbgi.net.ph/Adobe/itp/TBGI%20AUDIT%20CHARTER.pdf</a><br/> There was no director with conflict of interest that abstained</p> |  |
| 2. Company discloses material or significant RPTs reviewed and approved during the year.  | Compliant | <p>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</p>   |  |

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|  |  | <ol style="list-style-type: none"> <li>1. name of the related counterparty;</li> <li>2. relationship with the party;</li> <li>3. transaction date;</li> <li>4. type/nature of transaction;</li> <li>5. amount or contract price;</li> <li>6. terms of the transaction;</li> <li>7. rationale for entering into the transaction;</li> <li>8. the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and</li> <li>9. other terms and conditions</li> </ol> <p>See Related Party Transaction Policy<br/> <a href="http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf">http://tbgi.net.ph/Adobe/TBGI%20RELATED%20PARTY%20TRANSACTION%20%20POLICY.pdf</a><br/> See section 25- Page 31 of annual report FY2020<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> <p>FY2019 for further info<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=284161a0f7ba09ef0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=284161a0f7ba09ef0de8473cebbd6407</a></p> |  |
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**Supplement to Recommendation 8.5**

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| <p>1. Company requires directors to disclose their interests in transactions or any other conflict of interests.</p> | <p>Compliant</p> | <p>Indicate where and when directors disclose their interests in transactions or any other conflict of interests.</p> <p>TBGI reminds their directors, officers and employees that all business decisions and actions must be based on the best interest of the Company. Personal matters should not interfere with company's business operations. If a Conflict of Interest situation arises, the person involved must disclose it to his manager or officer-in-charge in order to facilitate and resolve the situation in a fair manner</p> <p>Conflict of Interest Policy<br/> <a href="http://www.tbgi.net.ph/Adobe/TBGI%20POLICY%20ON%20CONFLICT%20OF%20%20INTEREST.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20POLICY%20ON%20CONFLICT%20OF%20%20INTEREST.pdf</a></p> <p>The Company will disclose timely such information when it becomes available or such incident occurs.</p> <p>Code of Business Conduct and Ethics<br/> <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> |  |
| <b>Optional : Recommendation 8.5</b>   |                  |   |  |
| <p>1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.</p>  | <p>Compliant</p> | <p>Provide link or reference where this is disclosed, if any</p> <p>All RPT transaction are disclosed in the</p>  |  |

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|  |           | <p>information statement (201S),page 8 of pdf file<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a></p> <p>RPTs are likewise disclosed tin the AFS<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p>  |  |
| <b>Recommendation 8.6</b>  |           |  |  |
| <p>1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.</p> | Compliant | <p>Provide link or reference where this is disclosed</p> <p>Refer to various PSE disclosure<br/> <a href="http://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=269">http://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=269</a><br/> and SEC Filings<br/> <a href="http://www.tbgi.net.ph/SECfilings.html">http://www.tbgi.net.ph/SECfilings.html</a><br/> Material information such as tbgi Covid response measures<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=e807b5789b3051710de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=e807b5789b3051710de8473cebbd6407</a></p> |  |
| <p>2. Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.</p>  | Compliant | <p>Identify independent party appointed to evaluate the fairness of the transaction price</p> <p>Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.</p> <p>The Company commissions third party</p>  |  |

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|   |           | <p>appraisers to evaluate Company's assets, which is reflected in the Audited Financial Statements. See Annual report for the rules and procedures followed on the arrival of transaction price.</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> |  |
| <b>Supplement to Recommendation 8.6</b>   |           |   |  |
| <p>1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.</p> | Compliant | <p>Provide link or reference where these are disclosed.</p> <p>The Company shall disclose such information when it becomes available or such incident occurs.<br/>For reference, see various policies<br/><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a></p>   |  |
| <b>Recommendation 8.7</b>   |           |   |  |
| <p>1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).</p>   | Compliant | <p>Provide link to the company's website where the Manual on Corporate Governance is posted.</p> <p>Please refer to<br/><a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a></p>   |  |
| <p>2. Company's MCG is submitted to the SEC and PSE.</p>  | Compliant |   |  |
| <p>3. Company's MCG is posted on its company website.</p>   | Compliant | <p>You may view it also at<br/><a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.pKXH4K3K.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.pKXH4K3K.dpbs</a></p> <p>the MCG is submitted to both SEC an PSE</p>   |  |

| Supplement to Recommendation 8.7  |           |  |  |
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| 1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.   | Compliant | <p>Provide proof of submission.</p> <p>You may view it at<br/> <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.pKXH4K3K.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=d16165a00fca380a3318251c9257320d#sthash.pKXH4K3K.dpbs</a></p> <p>Also Disclosed in company website<br/> Revised manual done on 2017, older version was done 2014<br/> <a href="http://www.tbgi.net.ph/manualoncorporgategovernance.html">http://www.tbgi.net.ph/manualoncorporgategovernance.html</a></p> |  |
| Optional: Principle 8   |           |  |  |
| 1. Does the company's Annual Report disclose the following information:   | Compliant | Provide link or reference to the company's Annual Report containing the said information.  |  |
| a. Corporate Objectives   | Compliant | <p>These can all be viewed at<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> <p>with item headings as follow:<br/> PART I – BUSINESS AND GENERAL INFORMATION</p> <p>PART II - OPERATIONAL AND FINANCIAL INFORMATION</p>  |  |
| b. Financial performance indicators   | Compliant |  |  |
| c. Non-financial performance indicators   | Compliant |  |  |
| d. Dividend Policy  | Compliant |  |  |
| e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors | Compliant |  |  |

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| f. Attendance details of each director in all directors meetings held during the year | Compliant | PART III - CONTROL AND COMPENSATION INFORMATION (includes item 10 Executive Compensation)  |  |
| g. Total remuneration of each member of the board of directors                        | Compliant | <p>The By-Laws of Transpacific gives each Director a reasonable per diem allowance for his attendance at each meeting of the Board. The members of the Board are entitled to receive a reasonable per diem of P5,000 for attendance at each meeting of the Board of Directors.</p> <p>attendance<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=1c2246556022de690de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=1c2246556022de690de8473cebbd6407</a></p> <p>There was no cash dividend declared for the last three fiscal year. Company is guided by corporation code rules<br/> <a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDI mx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDI mx2N8</a></p> <p>More information via company website<br/> <a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a></p> |  |

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| 2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.           | Compliant | Provide link or reference to where this is contained in the Annual Report<br><br>Annual Report, Part 4<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| 3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems. | Compliant | Provide link or reference to where this is contained in the Annual Report<br><br>Annual Report, Part 3<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| 4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.                          | Compliant | Provide link or reference to where this is contained in the Annual Report<br><br>Annual Report, Part 3<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| 5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).                                    |           | Provide link or reference to where these are contained in the Annual Report<br><br>Annual Report, Part 1<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a> |  |

**Principle 9:** The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

**Recommendation 9.1**

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| 1. Audit Committee has a robust process for approving and recommending the | Compliant | Provide information or link/reference to a document containing information on |  |
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| <p>appointment, reappointment, removal, and fees of the external auditors.</p>   |                  | <p>the process for approving and recommending the appointment, reappointment, removal and fees of the company's external auditor.</p> <p>Part of the responsibilities of Audit and RPT committee (page 15 of manual of corporate governance) :</p> <p>“ Recommends to the Board the appointment, reappointment, removal and fees of the External Auditor, duly accredited by the Commission, who undertakes an independent audit of the corporation, and provides an objective assurance on the manner by which the financial statements should be prepared and presented to the stockholders</p> <p><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>Audit Committee Charter<br/> <a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a></p> |  |
| <p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p> | <p>Compliant</p> | <p>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.</p> <p>73.91% of total subscribed shares</p>  |  |

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| <p>3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to a document containing the company's reason for removal or change of external auditor.</p> <p>Any Appointment and Removal of External Auditor are indicated in the Result of Annual Stockholders Meeting<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407</a></p>   |  |
| <b>Supplement to Recommendation 9.1</b>   |                  |   |  |
| <p>1. Company has a policy of rotating the lead audit partner every five years.</p>   | <p>Compliant</p> | <p>Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.</p> <p>Company follows SEC requirements SRC RULE 68, As Amended Manual on Corporate Governance Article 10 section e<br/> <i>The external auditor should be rotated or changed every five (5) years or earlier, or the signing partner of the external auditing firm assigned to the corporation, should be changed with the same frequency.</i><br/> <a href="http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> |  |
| <b>Recommendation 9.2</b>   |                  |   |  |
| <p>1. Audit Committee Charter includes the Audit Committee's responsibility on:</p>   | <p>Compliant</p> | <p>Provide link/reference to the company's Audit Committee Charter</p>  |  |

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| <ul style="list-style-type: none"> <li>i. assessing the integrity and independence of external auditors;</li> <li>ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and</li> <li>iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.</li> </ul> |           | <p>Based on the Audit Committee Charter <a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a></p>  |  |
| <p>2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.</p>  | Compliant | <p>Provide link/reference to the company's Audit Committee Charter</p> <p>Based on the Audit Committee Charter <a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a></p> |  |
| <b>Supplement to Recommendations 9.2</b>  |           |  |  |
| <p>1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.</p>   | Compliant | <p>Provide link/reference to the company's Audit Committee Charter</p> <p>Based on the Audit Committee Charter <a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a></p> |  |
| <p>2. Audit Committee ensures that the external auditor has adequate quality control procedures.</p>  | Compliant | <p>Provide link/reference to the company's Audit Committee Charter</p> <p>Based on the Audit Committee Charter</p>   |  |

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|  |           | <a href="http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20AUDIT%20AND%20RISK%20COMMITTEE.pdf</a>  |  |
| <b>Recommendation 9.3</b>  |           |  |  |
| 1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.  | Compliant | Disclose the nature of non-audit services performed by the external auditor, if any.<br><br>Yes, the External Auditors discloses all Related Party transactions<br><br>Annual Report Item 8<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a> |  |
| 2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity. | Compliant | Provide link or reference to guidelines or policies on non-audit services<br><br>Annual Report, page 18<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| <b>Supplement to Recommendation 9.3</b>  |           |  |  |
| 1. Fees paid for non-audit services do not outweigh the fees paid for audit services.  | Compliant | Provide information on audit and non-audit fees paid.<br><br>Annual Report Item 8<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| <b>Additional Recommendation to Principle 9</b>  |           |  |  |
| 1. Company's external auditor is duly accredited by the SEC under Group A category.  | Compliant | Provide information on company's external auditor, such as:  |  |

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|  |                  | <ol style="list-style-type: none"> <li>1. Name of the audit engagement partner;</li> <li>2. Accreditation number;</li> <li>3. Date Accredited;</li> <li>4. Expiry date of accreditation; and</li> <li>5. Name, address, contact number of the audit firm.</li> </ol> <p>Based on the Audit Committee Charter R. R. TAN &amp; ASSOCIATES, CPAs, is the external auditor of the company MR. CHESTER NIMITZ SALVADOR SEC Accreditation No. 1812-A Valid until July 23, 2023 CPA Certificate # 0129556</p> <p>R. R. TAN AND ASSOCIATES, CPAs Unit 1705, Antel Global Corporate Center, Julia Vargas Avenue, Ortigas Center, Pasig City<br/>Tel. no. 8638-3430 to 32</p> |  |
| <p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p> | <p>Compliant</p> | <p>Provide information on the following:</p> <ol style="list-style-type: none"> <li>1. Date it was subjected to SOAR inspection, if subjected;</li> <li>2. Name of the Audit firm; and</li> <li>3. Members of the engagement team inspected by the SEC.</li> </ol> <p>Company was not subjected to SOAR Nor any audit inspection by SEC.</p> <p>Annual Report</p>   |  |

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|   |           | <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a>   |  |
| <b>Principle 10:</b> The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.  |           |   |  |
| <b>Recommendation 10.1</b>  |           |   |  |
| 1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability. | Compliant | <p>Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.</p> <p>TBGI acknowledges that the Company and its stakeholders have a key role in the economy, environment, and good social development. Integrating ESG Principles in TBGI operations is a work in progress. See policy link</p> <p><a href="http://www.tbgi.net.ph/Adobe/ESG%20Policy.pdf">http://www.tbgi.net.ph/Adobe/ESG%20Policy.pdf</a></p> <p>The EESG issues are also gradually discussed in the sustainability report (page 75) of annual report</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> <p>TBGI also guided Based on the Disclosure Rules of the SEC and PSE</p> |  |

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|   |                  | <p><a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a></p> <p><a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a></p>  |  |
| <p>2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.</p> | <p>Compliant</p> | <p>Provide link to Sustainability Report, if any. Disclose the standards used.</p> <p>The Company has started to adopt GRI standards in reporting sustainability as seen in the attached annual report which includes sustainability reporting. <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> <p>We are also guided based on the Disclosure Rules of the SEC and PSE <a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a></p> |  |

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|  |  | <a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a> |  |
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**Principle 11:** The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

**Recommendation 11.1**

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| 1. Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors. | Compliant | Disclose and identify the communication channels used by the company (i.e., website, Analyst's briefing, Media briefings /press conferences, Quarterly reporting, Current reporting, etc.).<br>Provide links, if any.<br><br>Company Website<br><a href="http://www.tbgi.net.ph/">http://www.tbgi.net.ph/</a><br><a href="http://www.tbgi.net.ph/PressMaterials.html">http://www.tbgi.net.ph/PressMaterials.html</a><br><a href="http://www.tbgi.net.ph/SECfilings.html">http://www.tbgi.net.ph/SECfilings.html</a> |  |
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**Supplemental to Principle 11**

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| 1. Company has a website disclosing up-to-date information on the following: | Compliant | Provide link to company website  |  |
| g. Financial statements/reports (latest quarterly)                           | Compliant | a. Financial statements/reports (latest quarterly)<br><a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a> and<br><a href="http://tbgi.net.ph/SECfilings.html">http://tbgi.net.ph/SECfilings.html</a> |  |
| h. Materials provided in briefings to analysts and media                     | Compliant | b. Materials provided in briefings to analysts and media   |  |
| i. Downloadable annual report  | Compliant | <a href="http://www.tbgi.net.ph/PressMaterials.html">http://www.tbgi.net.ph/PressMaterials.html</a>  |  |
| j. Notice of ASM and/or SSM  | Compliant |  |  |

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| k. Minutes of ASM and/or SSM   | Compliant | c. Downloadable annual report<br><a href="http://www.tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf">http://www.tbgi.net.ph/forms%2017-A/Annual%20Report%20for%20Year%20Ended%202020.pdf</a>   |  |
| l. Company's Articles of Incorporation and By-Laws   | Compliant | <p>d. Notice of ASM and/or SSM<br/><a href="http://tbgi.net.ph/NOTICEOFANNUAL%20ORSPECIALSTOCKHOLDERSMEETINGS.html">http://tbgi.net.ph/NOTICEOFANNUAL%20ORSPECIALSTOCKHOLDERSMEETINGS.html</a></p> <p>e. Minutes of ASM and/or SSM<br/><a href="http://tbgi.net.ph/MINUTESOFALLGENERALSPECIALSTOCKHOLDERS.html">http://tbgi.net.ph/MINUTESOFALLGENERALSPECIALSTOCKHOLDERS.html</a></p> <p>f. Company's Articles of Incorporation and By-Laws<br/><a href="http://tbgi.net.ph/articleofincorporation.html">http://tbgi.net.ph/articleofincorporation.html</a></p> |  |
| <b>Additional Recommendation to Principle 11</b>   |           |  |  |
| 1. Company complies with SEC-prescribed website template.  | Compliant | Full compliance, please refer to <a href="http://tbgi.net.ph/">http://tbgi.net.ph/</a>   |  |
| <b>Internal Control System and Risk Management Framework</b>   |           |  |  |
| <b>Principle 12:</b> To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework. |           |  |  |
| <b>Recommendation 12.1</b>   |           |  |  |
| 1. Company has an adequate and effective internal control system in the conduct of its business.   | Compliant | <p>List quality service programs for the internal audit functions.</p> <p>Indicate frequency of review of the internal control system</p>  |  |

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|  |  | <p>The Internal control system's scope of operations covers every phase and sector of Company operations. This requires going beyond the accounting and financial records to obtain a full understanding of the operations under review and involves such activities as, but is not limited to:</p> <ul style="list-style-type: none"> <li>• Reviewing and appraising the soundness, adequacy and application of accounting, financial and other operating controls and activities and promoting effective and efficient controls;</li> <li>• Determining the extent of management compliance with applicable laws and regulations and with established policies, plans and procedures;</li> <li>• Determining the extent to which Company assets are accounted for and safeguarded from losses of all kinds; and</li> <li>• Determining the sufficiency, validity and reliability of accounting and statistical data</li> </ul> <p>Further details can be read via Internal Control Policy <a href="http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf">http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf</a></p> <p>performance and revenue audit</p> |  |
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|   |               | programs will be done annually or as needed.  |   |
| 2. Company has an adequate and effective enterprise risk management framework in the conduct of its business. | Compliant     | <p>Identify international framework used for Enterprise Risk Management</p> <p>Provide information or reference to a document containing information on:</p> <ol style="list-style-type: none"> <li>1. Company's risk management procedures and processes</li> <li>2. Key risks the company is currently facing</li> <li>3. How the company manages the key risks</li> </ol> <p>Indicate frequency of review of the enterprise risk management framework.</p> <p>Based on the Internal Control Policy<br/> <a href="http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf">http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf</a></p> <p>Various control policies are also being implemented by the Company<br/> <a href="http://www.tbgi.net.ph/companypolicy.html">http://www.tbgi.net.ph/companypolicy.html</a><br/> review of the enterprise risk management framework will be done annually or as needed.</p> |   |
| <b>Supplement to Recommendations 12.1</b>   |               |   |   |
| 1. Company has a formal comprehensive enterprise-wide compliance program                                      | Non-Compliant | Provide information on or link/reference to a document containing   | The company will establish a formal comprehensive |

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| <p>covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</p> |                  | <p>the company's compliance program covering compliance with laws and relevant regulations.</p> <p>Indicate frequency of review.</p>  | <p>enterprise-wide compliance program as recommended.</p> <p>Currently, we are guided by the laws and regulations prescribed by the corporation code and SEC.</p> <p>In place are currently Enterprise risk management and Groupwide policy</p> <p><a href="http://www.tbgi.net.ph/enterprise-riskmanagement.html">http://www.tbgi.net.ph/enterprise-riskmanagement.html</a></p> <p><a href="http://www.tbgi.net.ph/Adobe/TBGI%20GROUPWIDE%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20GROUPWIDE%20POLICY.pdf</a></p> <p>We are also guided by the corporate governance seminars. The company will take into consideration to review annually or as needed.</p> |
| <b>Optional: Recommendation 12.1</b>   |                  |   |   |
| <p>1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.</p>   | <p>Compliant</p> | <p>Provide information on IT governance process</p> <p>The company maintains double firewall in network</p> <p>All electronic documents of the corporation are protected in 2</p> |   |

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|  |           | locations 80km apart forming part of the Company's Business Continuity Plan   |  |
| <b>Recommendation 12.2</b>   |           |   |  |
| 1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations. | Compliant | Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm.<br><br>Internal Audit is in-house.   |  |
| <b>Recommendation 12.3</b>   |           |   |  |
| 1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.   | Compliant | Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities.<br><br>As part of Audit Committee, Mr. Kenneth Co acts as CAE. He is qualified being an independent executive.<br><a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a><br><br>See manual of corporate governance ( Audit & RPT Committee)<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a> |  |
| 2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.                                     | Compliant | Mr. Kenneth Co acts as CAE. He is qualified being an independent executive.<br><a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a>  |  |

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| <p>3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.</p> | <p>Compliant</p> | <p>Identify qualified independent executive or senior management personnel, if applicable.</p> <p>Mr. Kenneth Co acts as CAE. He is qualified being an independent executive.<br/> <a href="http://tbgi.net.ph/boardcommittee.html">http://tbgi.net.ph/boardcommittee.html</a></p>   |  |
| <b>Recommendation 12.4</b>  |                  |  |  |
| <p>1. Company has a separate risk management function to identify, assess and monitor key risk exposures.</p>   | <p>Compliant</p> | <p>Provide information on company's risk management function.</p> <p>Chairman as CRO<br/> <a href="http://tbgi.net.ph/enterpriseriskmanagement.html">http://tbgi.net.ph/enterpriseriskmanagement.html</a></p> <p>Internal control system<br/> <a href="http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf">http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf</a></p> <p>Strategy Execution<br/> <a href="http://www.tbgi.net.ph/Adobe/TBG%20STRATEGY%20EXECUTION.pdf">http://www.tbgi.net.ph/Adobe/TBG%20STRATEGY%20EXECUTION.pdf</a></p> |  |
| <b>Supplement to Recommendation 12.4</b>  |                  |  |  |
| <p>1. Company seeks external technical support in risk management when such competence is not available internally.</p>   | <p>Compliant</p> | <p>Identify source of external technical support, if any.</p> <p>Chairman is technically competent<br/> <a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a></p> <p>Internal control system</p>   |  |

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|  |           | <a href="http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf">http://www.tbgi.net.ph/Adobe/tbgi%20INTERNAL%20CONTROL%20SYSTEM.pdf</a><br><br>Strategy Execution<br><a href="http://www.tbgi.net.ph/Adobe/TBGI%20STRATEGY%20EXECUTION.pdf">http://www.tbgi.net.ph/Adobe/TBGI%20STRATEGY%20EXECUTION.pdf</a>  |  |
| <b>Recommendation 12.5</b>   |           |   |  |
| 1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM). | Compliant | Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.<br><br>Chairman Mr. Arsenio Ng acts as CRO<br><a href="http://tbgi.net.ph/boardofdirectors.htm">http://tbgi.net.ph/boardofdirectors.htm</a><br> <br><br>Mr. Ng holds a Masters degree in Business Management with distinction from the California State College, Stanislaus, and the University of California, Los Angeles. Mr. Ng attended special studies in Politics and Public Administration at the United States Congress in Washington D.C. |  |
| 2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.   | Compliant | The Chairman/CEO is most qualified, backed with his outstanding credentials<br><a href="http://tbgi.net.ph/boardofdirectors.htm">http://tbgi.net.ph/boardofdirectors.htm</a><br> <br>Mr. Ng holds a Masters degree in Business Management with distinction from the California State College, Stanislaus, and the University of   |  |

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|  |               | California, Los Angeles. Mr. Ng attended special studies in Politics and Public Administration at the United States Congress in Washington D.C.   |   |
| <b>Additional Recommendation to Principle 12</b>   |               |   |   |
| 1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively. | Non-Compliant | Provide link to CEO and CAE's attestation   | No attestation available in writing. Will work on this recommendation<br><br>Chairman is CRO<br><a href="http://tbgi.net.ph/boardofdirectors.html">http://tbgi.net.ph/boardofdirectors.html</a><br><br>Company Policies in place<br><a href="http://www.tbgi.net.ph/companypolicy.html">http://www.tbgi.net.ph/companypolicy.html</a> |
| <b>Cultivating a Synergic Relationship with Shareholders</b>   |               |   |   |
| <b>Principle 13:</b> The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.  |               |   |   |
| <b>Recommendation 13.1</b>   |               |   |   |
| 1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.  | Compliant     | Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed.<br><br>See Article 11 (page 21) of manual of corporate governance<br><a href="http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br><br>tbgi website: <a href="http://tbgi.net.ph">http://tbgi.net.ph</a> |   |

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| 2. Board ensures that basic shareholder rights are disclosed on the company's website.   | Compliant | Provide link to company's website<br><br>As proved in the Company's Charter<br><a href="http://www.tbgi.net.ph/articleofincorporation.html">http://www.tbgi.net.ph/articleofincorporation.html</a>   |  |
| <b>Supplement to Recommendation 13.1</b>   |           |  |  |
| 1. Company's common share has one vote for one share.  | Compliant | see Item 19 entitled voting procedures of the Definitive Information Statement<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebba6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebba6407</a><br>Please refer to By-laws of the Corporation<br><a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a> |  |
| 2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights. | Compliant | Provide information on all classes of shares, including their voting rights if any.<br><br>Please refer to page 5 Item 4. VOTING SECURITIES AND PRINCIPAL HOLDERS THEREOF (common and treasury shares)<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=d3a09e24b29b2621efdfc15ec263a54d">https://edge.pse.com.ph/openDiscViewer.do?edge_no=d3a09e24b29b2621efdfc15ec263a54d</a>  |  |
| 3. Board has an effective, secure, and efficient voting system.  | Compliant | Provide link to voting procedure. Indicate if voting is by poll or show of hands.  |  |

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|   |                  | <p>see Item 19 entitled voting procedures of the Definitive Information Statement <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a></p> <p><i>"To conform with the Government's regulation on social distancing and prohibition on mass gatherings, the Company shall hold the Annual Stockholders' Meeting via remote communication and allow the stockholders to cast their votes by remote communication or in absentia, or by proxy. The directors of the Corporation shall be elected by plurality vote at the annual meeting of the stockholders for that year at which a quorum is present. At each election for directors, every stockholder shall have the right to vote, in person or by proxy"</i></p> |  |
| <p>4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.</p> | <p>Compliant</p> | <p>Provide information on shareholder voting mechanisms such as supermajority or "majority of minority", if any.</p> <p>Majority of the Minority is always determined prior to voting of any resolution.</p> <p>Please refer to By-laws of the Corporation<br/><a href="http://tbgi.net.ph/Adobe/attach/1-">http://tbgi.net.ph/Adobe/attach/1-</a></p>  |  |

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|  |           | <p><a href="#">%20SEC%20Registration%20and%20By%20Laws.pdf</a></p> <p>For further details, see Item 19 entitled voting procedures of the Definitive Information Statement</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a></p>  |  |
| 5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting. | Compliant | <p>Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)</p> <p>The Company adopts the Corporation Code on such action (page 26)</p> <p><a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a></p> |  |
| 6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.   | Compliant | <p>Provide information or link/reference to the policies on treatment of minority shareholders</p> <p>Opinion of the Minority is always taken into consideration at every Annual Stockholders Meeting.</p> <p>Information Statement</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a></p>  |  |

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|   |                  | <p>Refer to By Laws<br/> <a href="http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf">http://tbgi.net.ph/Adobe/attach/1-%20SEC%20Registration%20and%20By%20Laws.pdf</a><br/> To protect minority shareholders , The company is also guided by the SEC corporation code<br/> <a href="https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8">https://www.sec.gov.ph/wp-content/uploads/2019/11/2019Legislation_RA-11232-REVISED-CORPORATION-CODE-2019.pdf?fbclid=IwAR0g6P189yfHI98oLWx38NV7dMjqEGY00qp2Y4FJ6ykc5V6DmzSsDlmx2N8</a></p> |  |
| <p>7. Company has a transparent and specific dividend policy.</p> | <p>Compliant</p> | <p>Provide information on or link/reference to the company's dividend Policy.</p> <p>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration</p> <p>The company is guided by the corporation code on dividends<br/> <a href="https://www.cof.org/sites/default/files/documents/files/Philippines/Philippines%20Corporation%20Code.pdf">https://www.cof.org/sites/default/files/documents/files/Philippines/Philippines%20Corporation%20Code.pdf</a></p>                              |  |

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|  |           | <a href="https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA">https://www.scp-ph.com/pdf/SEC_Manual.pdf?fbclid=IwA</a><br>company has not declared dividends.   |  |
| <b>Optional: Recommendation 13.1</b>   |           |  |  |
| 1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.   | Compliant | Identify the independent party that counted/validated the votes at the ASM, if any.<br><br>Stock Transfer Agent is responsible for attendance of ASM and to count votes.   |  |
| <b>Recommendation 13.2</b>   |           |  |  |
| 1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting. | Compliant | Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out<br><br>Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.<br><br>Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)<br><br>40 calendar days or based on SEC Disclosure Rules.<br>See notice submitted |  |

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|  |                  | <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407</a></p> <p>Link to SEC Form 20-IS<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p> <p>Disclosure date: September 9, 2020<br/> ASM: October 21, 2020<br/> More than 1 month notice<br/> Agenda as follow</p> <ol style="list-style-type: none"> <li>1. Proof of Notice of the Meeting</li> <li>2. Proof of Presence of a quorum</li> <li>3. Approval of the previous annual minutes of meeting</li> <li>4. Report of the President</li> <li>5. Approval of the FY December 31, 2019 Audited Financial Statements</li> <li>6. Election of Directors</li> <li>7. Appointment of Independent Auditors</li> <li>8. Adjournment</li> </ol> |  |
| <b>Supplemental to Recommendation 13.2</b>   |                  |   |  |
| <p>1. Company's Notice of Annual Stockholders' Meeting contains the following information:</p> | <p>Compliant</p> | <p>Provide link or reference to the company's notice of Annual Shareholders' Meeting</p> <p>Notice of ASM</p>   |  |

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|   |           | <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407</a><br><br>Information Statement<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a> |  |
| a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies) | Compliant | Information Statement<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a>  |  |
| b. Auditors seeking appointment/re-appointment  | Compliant | Information Statement<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a>  |  |
| c. Proxy documents  | Compliant | Information Statement<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a>  |  |
| <b>Optional: Recommendation 13.2</b>  |           |   |  |
| 1. Company provides rationale for the agenda items for the annual stockholders meeting  | Compliant | Provide link or reference to the rationale for the agenda items<br><br>Notice of ASM<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=b04a49127c86a7e70de8473cebbd6407</a><br><br>Information Statement  |  |

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|  |           | <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=9f1c9d729aac65c90de8473cebbd6407</a>  |  |
| <b>Recommendation 13.3</b>   |           |  |  |
| 1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day. | Compliant | <p>Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</p> <p>Results of the ASM<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407</a></p> <p>More than 73.91% of the issued and outstanding shares were present in person or by proxy.</p> <p>The president reported the highlights of the previous year's operation, audited financial statements ending December 31, 2019, and the acts of the Board and the executive officers during the above fiscal year. The Corporate Secretary read to the stockholders the minutes of the previous annual stockholders' meeting of October 16, 2019</p> <p>Elected as members of the Board of Directors:<br/> Arsenio T. Ng - Director &amp; Chairman<br/> Hilario Ng - Director</p> |  |

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|   |                  | <p>Ardi Bradley L. Ng – Director<br/> Simoun S. Ung - Director<br/> Paul B. Saria – Director &amp; Asst. Corp. Secretary<br/> Oscar B. Mapua Jr. – Independent Director<br/> Kenneth C. Co- Independent Director</p> <p>The stockholders in said meeting approved/ ratified the following matters:</p> <p>(1) the minutes of the previous annual stockholders' meeting,<br/> (2) the audited December 31, 2019 Financial statements,<br/> (3) the management's discussion of the Annual Report for the year 2019<br/> (4) the appointment of R.R. Tan and Associates as external auditor,<br/> (5) all prior acts, resolutions and decisions of the Board, officers and management</p> |  |
| <p>2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.</p> | <p>Compliant</p> | <p>Provide link to minutes of meeting in the company website.</p> <p>Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.</p> <p>Indicate also if the voting on resolutions was by poll.</p>  |  |

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|  |                  | <p>Include whether there was opportunity to ask question and the answers given, if any</p> <p>Minutes can be viewed via <a href="http://www.tbgi.net.ph/MINUTESOFALLGENERALORSPECIALSTOCKHOLDERS.html">http://www.tbgi.net.ph/MINUTESOFALLGENERALORSPECIALSTOCKHOLDERS.html</a></p> <p>More than 73.91% of the issued and outstanding shares were present in person or by proxy</p> <p>The ASM was done remotely and opportunity to ask questions were given.</p> <p>The question only centered on how tbgi performed during pandemic. The answer was on a positive note due to tbgi having telecommunications and connectivity as the core of its business. Massive increase in Subscribers were noted with the onset of pandemic.</p> |  |
| <b>Supplement to Recommendation 13.3</b>   |                  |   |  |
| <p>1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.</p> | <p>Compliant</p> | <p>Indicate if the external auditor and other relevant individuals were present during the ASM and/or special meeting</p> <p>Results of the ASM<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=78a7070f2a1eeab90de8473cebbd6407</a></p>  |  |

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|   |           | Representative of external auditor was present during the ASM last October 21, 2020.  |  |
| <b>Recommendation 13.4</b>  |           |   |  |
| 1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner. | Compliant | Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes<br><br>Conflicts are handled by the Corporate counsel, if any. See company policies for reference<br><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a>                           |  |
| 2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.   | Compliant | Provide link/reference to where it is found in the Manual on Corporate Governance<br><br>Manual on Corporate Governance , item 4.2<br><a href="http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a> |  |
| <b>Recommendation 13.5</b>  |           |   |  |
| 1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.  | Compliant | Disclose the contact details of the officer/office responsible for investor relations, such as:<br><br>1. Name of the person<br>2. Telephone number<br>3. Fax number<br>4. E-mail address<br><br>The IRO is Twinie Ng,<br>Tel # 4040239<br>Telefax 7170523,<br><a href="mailto:twinie_ng@yahoo.com">twinie_ng@yahoo.com</a>       |  |

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| 2. IRO is present at every shareholder's meeting.  | Compliant | Indicate if the IRO was present during the ASM.<br><br>Yes, IRO was present at shareholder meeting last October 21, 2020  |  |
| <b>Supplemental Recommendations to Principle 13</b>  |           |   |  |
| 1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group | Compliant | Provide information on how anti-takeover measures or similar devices were avoided by the board, if any.<br><br>The Company adopt SEC rules on Tender Offer Policy   |  |
| 2. Company has at least thirty percent (30%) public float to increase liquidity in the market.   | Compliant | Indicate the company's public float.<br><br>As of May 25, 2021<br>Company's public float is 39.36%  |  |
| <b>Optional: Principle 13</b>  |           |   |  |
| 1. Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting               | Compliant | Disclose or provide link/reference to policies and practices to encourage shareholders' participation beyond ASM<br><br>Company maintains website wherein shareholders can send inquiries<br><a href="http://www.tbgi.net.ph">www.tbgi.net.ph</a><br><br>The company also utilizes various social media platforms to communicate with its stakeholders. |  |
| 2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.   | Compliant | Disclose the process and procedure for secure electronic voting in absentia, if any.  |  |

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|  |  | <p>All votes are confidential and are collected by the Corporate Secretary.</p> <p>See ASM registration/proxy form for secure electronic voting in absentia<br/> <a href="http://www.tbgi.net.ph/Adobe/B/TBGI%20ASM%20Registration%20and%20Proxy%20Form.pdf?fbclid=IwAR0CVITDSbSs6ADS4XWEy5nxA4M_8JbJSVE4cTh6Xa_XvLo4piLL4zGLBU">http://www.tbgi.net.ph/Adobe/B/TBGI%20ASM%20Registration%20and%20Proxy%20Form.pdf?fbclid=IwAR0CVITDSbSs6ADS4XWEy5nxA4M_8JbJSVE4cTh6Xa_XvLo4piLL4zGLBU</a></p> <p>also refer to Information statement<br/> <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a></p> |  |
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**Duties to Stakeholders**

**Principle 14:** The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.

**Recommendation 14.1**

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| <p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p> | <p>Compliant</p> | <p>Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders.</p> <p>Stakeholders include owners, shareholders, employees, creditors, suppliers, vendors and customers who rely on tbgi service</p> <p>For reference, List of top 100 stockholders</p> |  |
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|   |           | <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=17e31a89daa8c8410de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=17e31a89daa8c8410de8473cebbd6407</a><br><br>Pls refer to various policies available<br><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a>  |  |
| <b>Recommendation 14.2</b>  |           |  |  |
| 1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders. | Compliant | Identify policies and programs for the protection and fair treatment of company's stakeholders<br><br>Information Statement on Voting Rights<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=eb31d9c5fb94918c0de8473cebbd6407</a><br><br>Manual on Corporate Governance<br><a href="http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a><br><br>Code of Business Conduct<br><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a><br><br>Pls refer to<br><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a> |  |
| <b>Recommendation 14.3</b>  |           |  |  |
| 1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to            | Compliant | Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their   |  |

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| <p>obtain redress for the violation of their rights.</p>  |                  | <p>concerns and/or complaints for possible violation of their rights.</p> <p>Provide information on whistleblowing policy, practices and procedures for stakeholders</p> <p>Communication thru the Asst. Corp Secretary</p> <p>Mr. Paul Saria<br/>84040239,<br/><a href="mailto:pols15@yahoo.com">pols15@yahoo.com</a></p> <p>Company also utilizes various social media platform to communicate with its clients efficiently and effectively.</p> <p>Whistleblowing policy and procedures<br/><a href="http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>For more policies, Pls refer to<br/><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/>and Code of Business Conduct<br/><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> |  |
| <b>Supplement to Recommendation 14.3</b>  |                  |  |  |
| <p>1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.</p> | <p>Compliant</p> | <p>Provide information on the alternative dispute resolution system established by the company.</p> <p>All dispute resolution are handled by</p>   |  |

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|  |           | <p>corporate counsel<br/>Pls refer to<br/><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/>and<br/><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p>  |  |
| <b>Additional Recommendations to Principle 14</b>  |           |  |  |
| <p>1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.</p> | Compliant | <p>Disclose any requests for exemption by the company and the reason for the request.</p> <p>The Company does not seek exemption on corporate governance issues</p>  |  |
| <p>2. Company respects intellectual property rights.</p>   | Compliant | <p>Provide specific instances, if any.</p> <p>The Company does not violate any intellectual property rights. As a telecom franchise holder, we see to it that we do not imitate products of other companies.</p> <p>See policies<br/><a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/>See Code of Business Conduct and Ethics<br/><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> |  |
| <b>Optional: Principle 14</b>  |           |  |  |

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| 1. Company discloses its policies and practices that address customers' welfare                       | Compliant | <p>Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.</p> <p>Customer support and inquiries are received via the telephone, email and even smartphone apps for faster communication (viber, telegram, et al)</p> <p>The company has a 24/7 In-Call Support System for its clients.</p>  |  |
| 2. Company discloses its policies and practices that address supplier/contractor selection procedures | Compliant | <p>Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.</p> <p>Suppliers and contractors selection policies are proprietary information. At the minimum, they are required to adopt the Code of Business Ethics <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1rMFUWn85aowX71WBQYYmuU1P1xRnx20R4TgP6SKDi4jqHCVjCuli90Mc">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1rMFUWn85aowX71WBQYYmuU1P1xRnx20R4TgP6SKDi4jqHCVjCuli90Mc</a></p> |  |

**Principle 15:** A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

**Recommendation 15.1**

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| 1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization | Compliant | Provide information on or link/reference to company policies, programs and procedures that encourage employee participation. |  |
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| <p>of the company's goals and in its governance.</p>  |                  | <p>Company Policies<br/> <a href="http://www.tbgi.net.ph/companypolicy.html">http://www.tbgi.net.ph/companypolicy.html</a></p> <p><a href="http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>Code of Business Conduct and Ethics<br/> <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1rMFUWn85aowX71WBQYYmuU1PlxRnx20R4TgP6SKDi4jqHCVjCuli90Mc">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1rMFUWn85aowX71WBQYYmuU1PlxRnx20R4TgP6SKDi4jqHCVjCuli90Mc</a></p> <p>TBGI also invites employees to join and listen to corporate governance</p> |  |
| <b>Supplement to Recommendation 15.1</b>  |                  |   |  |
| <p>1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.</p> | <p>Compliant</p> | <p>Disclose if company has in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.</p> <p>The Company has a merit-based performance incentive wherein TBGI extends bonuses and gift cards to good performing employees.</p> <p>The ESOP is still being discussed. Pls refer to company policies available for more details</p>   |  |

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|   |           | <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a>  |  |
| 2. Company has policies and practices on health, safety and welfare of its employees. | Compliant | <p>Disclose and provide information on policies and practices on health, safety and welfare of employees. Include statistics and data, if any.</p> <p>Employee undergo Annual Medical Examination as required by the LGU.</p> <p>Pls refer to safety and health policy <a href="http://www.tbgi.net.ph/Adobe/tbgi%20health%20and%20safety%20policy.pdf">http://www.tbgi.net.ph/Adobe/tbgi%20health%20and%20safety%20policy.pdf</a><br/> More reference via: <a href="http://tbgi.net.ph/companypolicy.html">http://tbgi.net.ph/companypolicy.html</a><br/> Employees are provided with safety and protective gears, lodging and hazard pay for site installations.</p> |  |
| 3. Company has policies and practices on training and development of its employees.   | Compliant | <p>Disclose and provide information on policies and practices on training and development of employees. Include information on any training conducted or attended.</p> <p>Company conducts annual IT training to its partners, clients, and employees via SysAd Seminar.</p> <p>Various Training Certificates also at <a href="http://tbgi.net.ph/investorrelationsprogram.html">http://tbgi.net.ph/investorrelationsprogram.html</a></p> <p>Company also encourages employees to attend corporate governance</p>  |  |

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|  |           | seminars. One of the trainings conducted was last March 3, 2020 which tackled on Creative and Strategic Thinking. The Speaker is Mr, Jose S. Navarro via Center For Global Best Practices, an accredited provider of SEC.  |  |
| <b>Recommendation 15.2</b>   |           |  |  |
| 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct. | Compliant | Identify or provide link/reference to the company's policies, programs and practices on anti-corruption<br><br>See Code of Business Conduct and Ethics<br><a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a> and Corporate Governance Manual<br><a href="http://tbgi.net.ph/manualoncorporategovernance.html">http://tbgi.net.ph/manualoncorporategovernance.html</a> |  |
| 2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.  | Compliant | Identify how the board disseminated the policy and program to employees across the organization<br><br>Policy disseminated upon hiring, With constant reminders during corporate governance trainings and various workshops.<br><br>Policy also posted in website<br><a href="http://www.tbgi.net.ph/companypolicy.html">http://www.tbgi.net.ph/companypolicy.html</a>   |  |

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|   |           | <a href="http://tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a>  |  |
| <b>Supplement to Recommendation 15.2</b>  |           |  |  |
| 1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes. | Compliant | <p>Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.</p> <p>Include any finding of violations of the company policy.</p> <p>Code of Business Conduct and Ethics<br/> <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> <p>The company will have to take disciplinary action against all directors and employees who repeatedly or intentionally fail to follow the Code of Conduct. Disciplinary actions will vary depending on the violation. Possible consequences, depending on the number of times violations are made, and the gravity of the offense, include:</p> <ul style="list-style-type: none"> <li>• Demotion.</li> <li>• Reprimand.</li> <li>• Suspension or termination for more serious offenses</li> <li>• Detraction of benefits for a definite or indefinite time.</li> <li>• The Company may take legal action in cases of corruption,</li> </ul> |  |

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|  |                  | <p>theft, embezzlement or other unlawful behavior</p> <p>Whistleblowing Policy<br/> <a href="http://tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>Corporate Governance Manual<br/> <a href="http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf">http://www.tbgi.net.ph/Adobe/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</a></p> <p>No findings of violations</p>  |  |
| <b>Recommendation 15.3</b>   |                  |   |  |
| <p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation</p> | <p>Compliant</p> | <p>Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.</p> <p>Indicate if the framework includes procedures to protect the employees from retaliation.</p> <p>Provide contact details to report any illegal or unethical behavior.</p> <p>Whistleblowing encouraged on personal basis, with suggestion box<br/> <a href="http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>Code of Business Conduct and Ethics<br/> <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf</a></p> |  |

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|  |                  | <p>The company will have to take disciplinary action against all directors and employees who repeatedly or intentionally fail to follow the Code of Conduct. Disciplinary actions will vary depending on the violation. Possible consequences, depending on the number of times violations are made, and the gravity of the offense, include:</p> <ul style="list-style-type: none"> <li>• Demotion.</li> <li>• Reprimand.</li> <li>• Suspension or termination for more serious offenses</li> <li>• Detraction of benefits for a definite or indefinite time.</li> <li>• The Company may take legal action in cases of corruption, theft, embezzlement or other unlawful behavior</li> </ul> <p>Communication can be done thru the Asst. Corp Secretary</p> <p>Mr. Paul Saria<br/>84040239,<br/><a href="mailto:pols15@yahoo.com">pols15@yahoo.com</a></p> |  |
| <p>2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p> | <p>Compliant</p> | <p>Whistleblowing encouraged on personal basis, with suggestion box <a href="http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>Employees are also given direct access to communication channels, as well as due process and confidentiality on concerns reported.</p>   |  |

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| <p>3. Board supervises and ensures the enforcement of the whistleblowing framework.</p> | <p>Compliant</p> | <p>Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing.</p> <p>Whistleblowing encouraged on personal basis, with suggestion box <a href="http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf">http://www.tbgi.net.ph/Adobe/WHISTLEBLOWING%20POLICY.pdf</a></p> <p>Audit Committee assists Board to ensure whistleblowing framework is enforced with proper observation of Code of Business Conduct and Ethics. <a href="http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1BVhpOdLOHnlC6jtbplgTs9uf54FEKZMayvnXx2ifL4Vetp2bZSLLbh6Y">http://tbgi.net.ph/Adobe/CODE%20OF%20BUSINESS%20CONDUCT.pdf?fbclid=IwAR1BVhpOdLOHnlC6jtbplgTs9uf54FEKZMayvnXx2ifL4Vetp2bZSLLbh6Y</a></p> |  |
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**Principle 16:** The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

**Recommendation 16.1**

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| <p>1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.</p> | <p>Compliant</p> | <p>Provide information or reference to a document containing information on the company's community involvement and environment-related programs.</p> <p>See Sustainability Report attached to Annual Report (page 75)</p> |  |
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|   |           | <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> <p>TBGI has been operating for the past 25 years in CSEZ and has contributed to the development of the area since the Mt. Pinatubo devastation.</p> <p>TBGI's effort to a clean environment is not limited to the confines of its facility. We participate in road clearing efforts of massive garbage piles collected from residents of Montalban rizal. This will protect the health of community and contribute to a greener environment.</p> <p>See Corporate Social Responsibility <a href="http://tbgi.net.ph/corporatesocialresponsibility.html">http://tbgi.net.ph/corporatesocialresponsibility.html</a></p> <p>Investor Relations <a href="http://tbgi.net.ph/investorrelationsprogram.html">http://tbgi.net.ph/investorrelationsprogram.html</a></p> |  |
| <b>Optional: Principle 16</b>   |           |  |  |
| 1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development | Compliant | Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.   |  |

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|   |           | <p>Sustainability Report is included in the Company's Annual Report wherein we breakdown each stakeholder's role in promoting sustainable development, see page 75 of annual report.</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p>  |  |
| 2. Company exerts effort to interact positively with the communities in which it operates | Compliant | <p>Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.</p> <p>See Sustainability Report for positive interaction with communities, refer to page 75 of annual report</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=77faacb153a735f15d542af6f1e997b9</a></p> |  |

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the city of QUEZON CITY on JUN 02 2021.

  
**Arsenio T. Ng**  
 Chairman and CEO

  
**Ardi Bradley Ng**  
 Director

  
**Paul B. Saria**  
 Compliance Officer

  
**Kenneth Co**  
 Independent Director

  
**Oscar Mapua Jr.**  
 Independent Director

  
**Atty. Leonides Respicio**  
 Corporate Secretary

JUN 02 2021

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of \_\_\_\_\_, affiant (s) exhibiting to me their proof of identities, as follows:

| Name                 | Identification       | Date Expiry       |
|----------------------|----------------------|-------------------|
| Arsenio T. Ng        | Passport # P7626886A | June 20, 2028     |
| Ardi Bradley Ng      | Passport # P7605539A | June 19, 2028     |
| Paul Saria           | DL# N04-93-264992    | December 15, 2021 |
| Kenneth Co           | DL# N02-93-224207    | February 21, 2022 |
| Oscar Mapua Jr.      | TIN 118-013-719      |                   |
| Leonides S. Respicio | IBP # 00767          |                   |

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 Book No. 71  
 Series of 2021

  
**ATTY. ROGELIO J. BOLIVAR**  
 NOTARY PUBLIC IN QUEZON CITY  
 All Adm. Not. Com. No. NP-124-1-12-19 until 12-31-2020  
 Commission Extended until June 30, 2021  
 as per SC ENBANC B.M. No. 3795 12/1/2020  
 IBP O.R. No. 132134 MD 2021 & IBP O.R. No. 133076 MD 2022  
 PTR O.R. No. 0695112 D 1/4/21 / Roll No. 33832 / TIN# 129-871-000  
 MCLE VI-0029583 valid from 12/16/19 Valid until 04/14/22/Quezon City  
 Address: 31-F Harvard St., Cubao, Q.C.